



2018 IRT Summary



INNOVATIVE READINESS TRAINING

Manpower & Reserve Affairs | Department of Defense

irt.defense.gov | osd.irt@mail.mil

2018 IRT Summary

This summary was prepared for the Office of Manpower
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Approved for public release; distribution not limited.

Cover photo by Maj A. Sean Taylor



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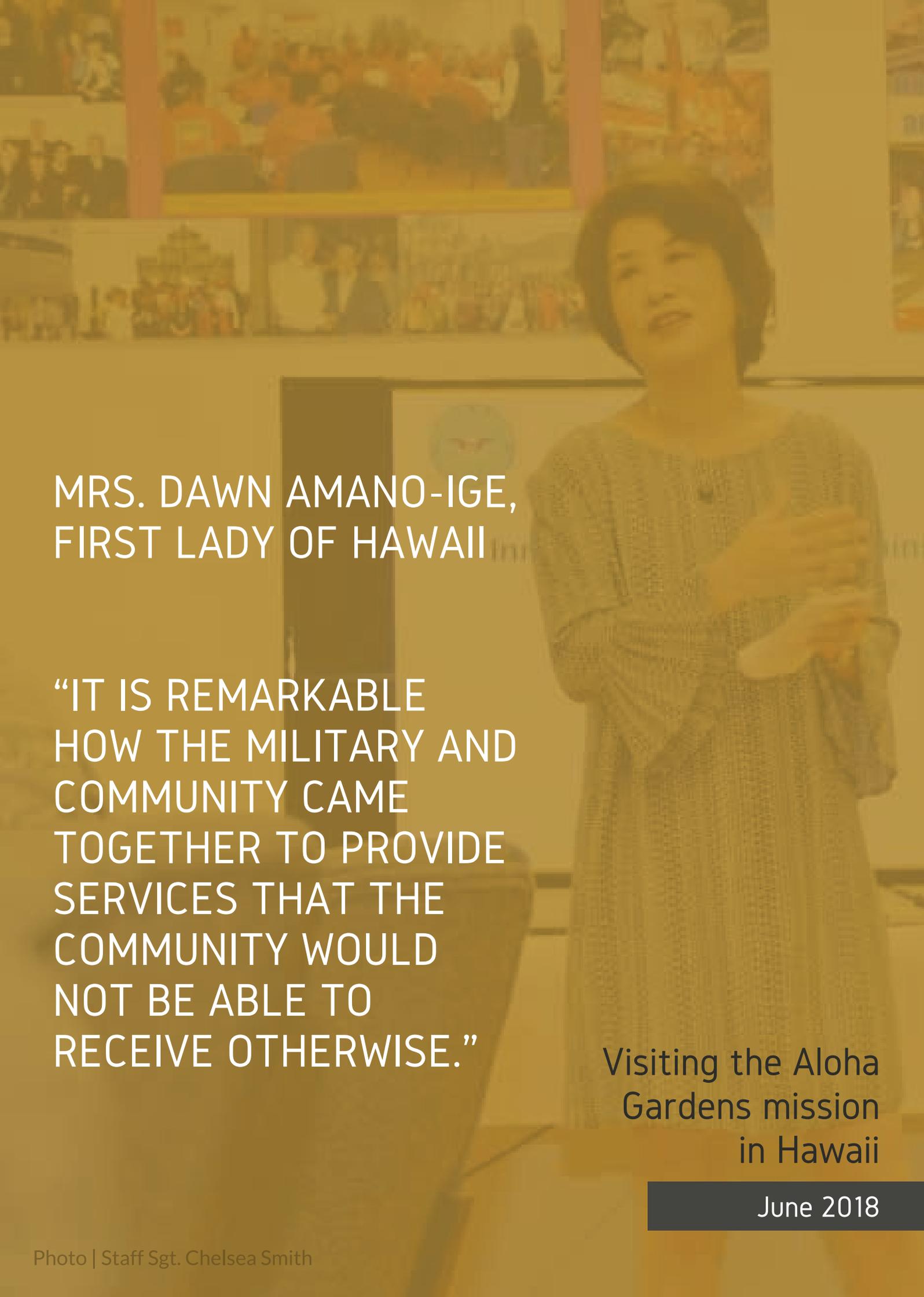
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A woman with short dark hair, wearing a light-colored, textured, long-sleeved dress, stands in a room. The walls are covered with numerous framed photographs of various groups of people and events. The lighting is warm and slightly dim, creating a historical or archival atmosphere.

MRS. DAWN AMANO-IGE,
FIRST LADY OF HAWAII

“IT IS REMARKABLE
HOW THE MILITARY AND
COMMUNITY CAME
TOGETHER TO PROVIDE
SERVICES THAT THE
COMMUNITY WOULD
NOT BE ABLE TO
RECEIVE OTHERWISE.”

Visiting the Aloha
Gardens mission
in Hawaii

June 2018

MISSION

To produce mission-ready forces through military training opportunities that provide key services for American communities.

VISION

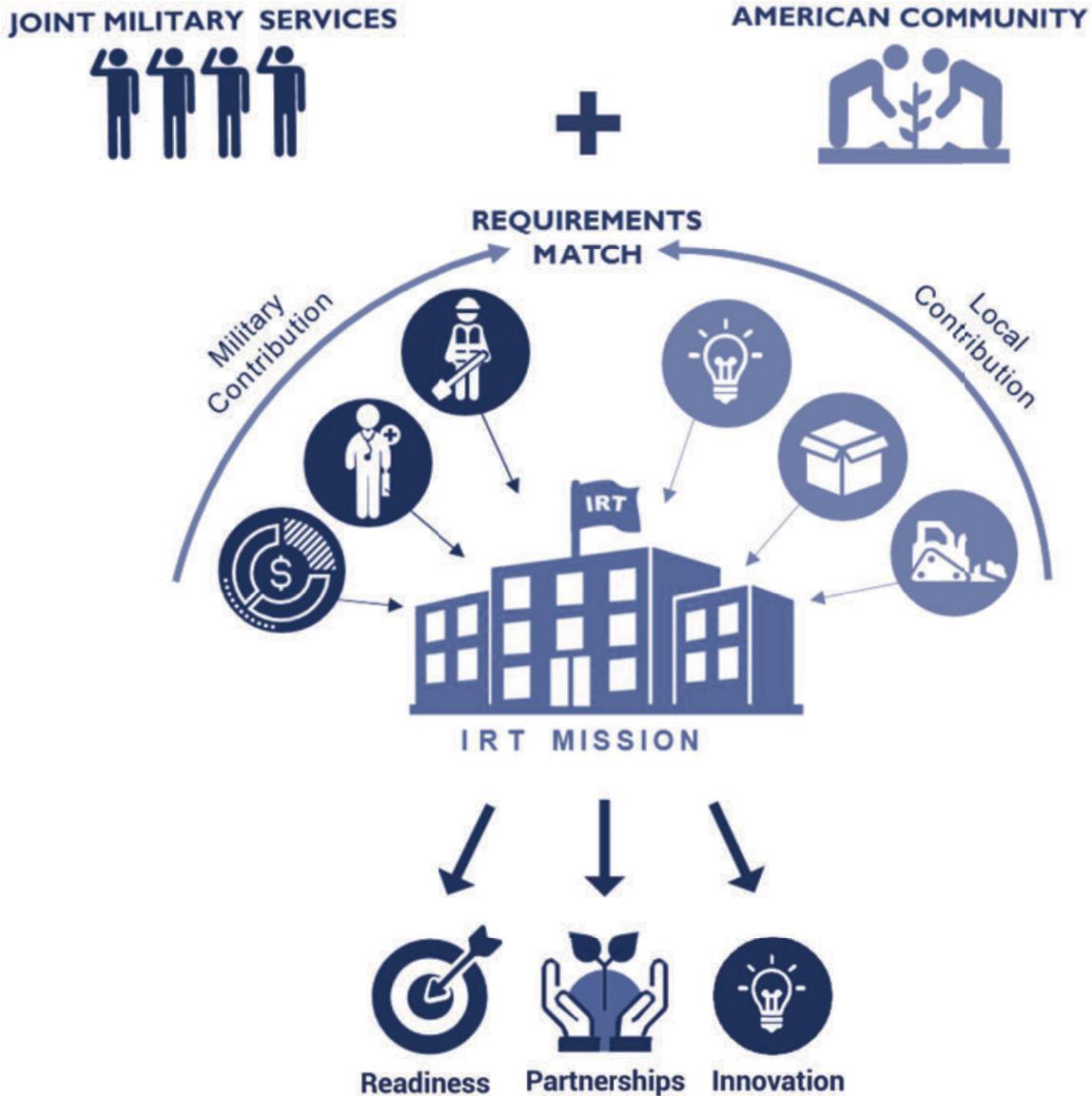
A secure and prosperous America supported by strong civil-military relations.

GOALS

- **Restored Military Readiness**
Provide hands-on, real-world training to improve readiness and survivability in contingency environments
- **Strengthened Partnerships**
Strengthen and build new partnerships with culturally complex populations, including in remote areas
- **Innovative Resource Management**
Leverage military contributions and community resources to multiply value and cost savings for participants

About IRT

IRT CONCEPT & VALUE



IRT is a collaborative program that leverages military contributions and community resources to multiply value and cost savings for participants. Communities typically provide materials and basic services (e.g. facilities), while military units contribute personnel and training resources. IRT missions produce mission ready forces, civil-military partnerships, and stronger communities.



LCDR JOSEPH VILLALUZ,
4TH MARINE LOGISTICS
GROUP

“I LOVE IRT MISSIONS
BECAUSE OF THE
HUMANITARIAN ASPECT,
AS WELL AS HAVING THE
JOINT SERVICES HERE
WORKING TOGETHER.”

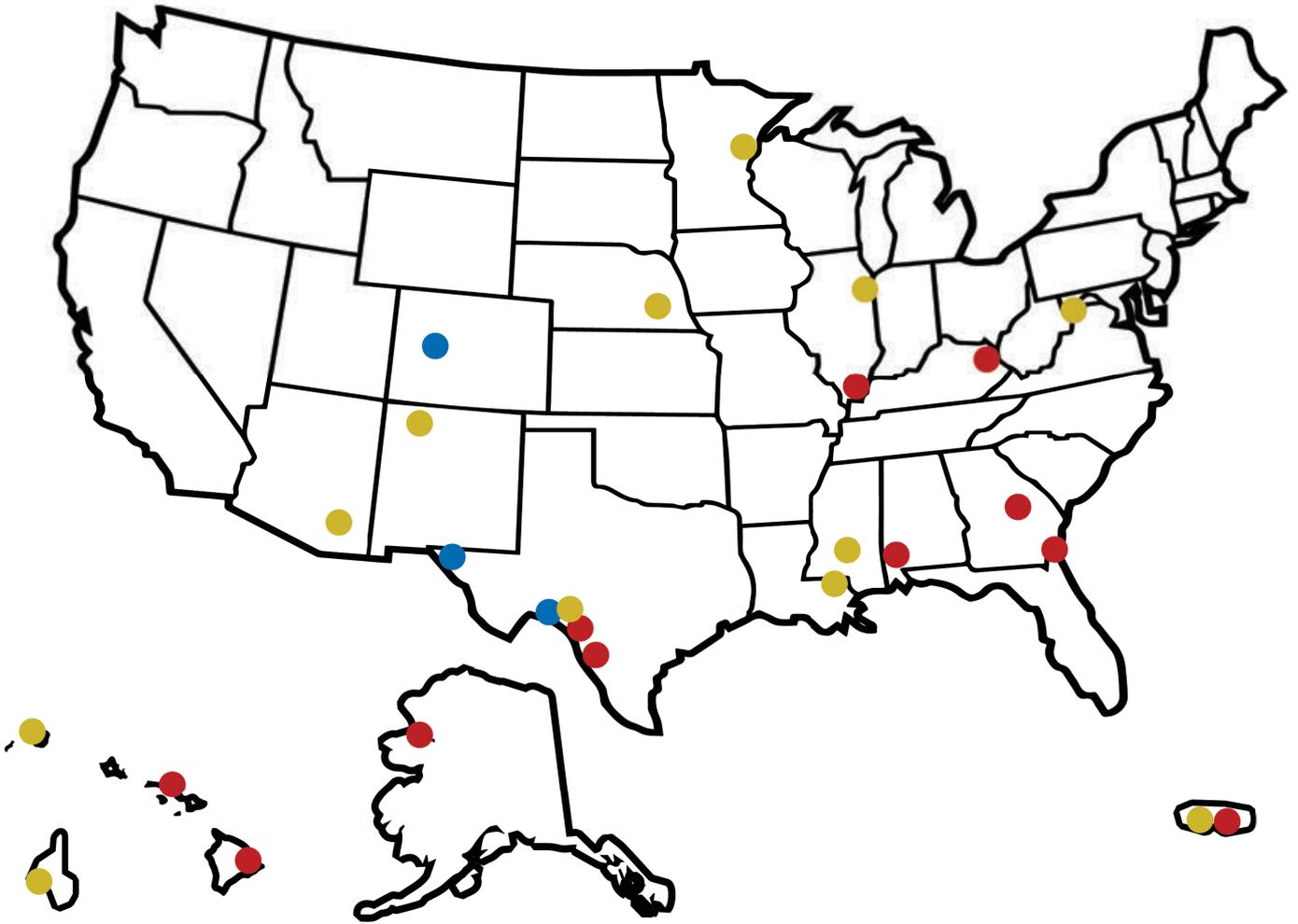
Marine Forces
Reserve at Arctic
Care 2018 in
Kotzebue, Alaska

April 2018

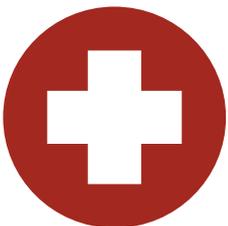
Looking Back

IMPACT IN 2018

The Services led **39** IRT missions in communities across the United States

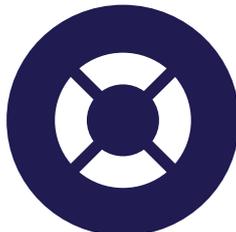


MEDICAL
MISSIONS



12

OTHER
MISSIONS



5

CONSTRUCTION
MISSIONS



22

Looking Back

SNAPSHOT OF THE SERVICES



Department of the Army

OSD INVESTMENT: \$4.1 MILLION

Photo | SPC David Alexander



U.S. ARMY

- **Contact:** MAJ Derek Butler
- Funds Invested by US Army: \$86K
- Total 2018 IRT Missions: 3



U.S. ARMY RESERVE

- **Program Manager:** MAJ Derek Butler
- Funds Invested by Army Reserve: \$2.5M
- Total 2018 IRT Missions: 14



ARMY NATIONAL GUARD

- **Program Manager:** MAJ Zachary West
- Funds Invested by Army National Guard: \$985K
- Total 2018 IRT Missions: 14

Looking Back

SNAPSHOT OF THE SERVICES



Department of the Navy

OSD INVESTMENT: \$7.3 MILLION

Photo | MSgt Philip Speck



U.S. MARINE CORPS FORCES RESERVE

- Program Manager: Maj Lisbeth Andriessen
- Funds Invested by USMCR: \$413K
- Total 2018 IRT Missions: 9



U.S. NAVY RESERVE

- Program Manager: LCDR Joshua Strubeck
- Funds Invested by US Navy Reserve: \$1.6M
- Total 2018 IRT Missions: 11

Looking Back

SNAPSHOT OF THE SERVICES



Department of the Air Force

OSD INVESTMENT: \$7.5 MILLION

Photo | 1st Lt Steven Lewis



U.S. AIR FORCE

- **Contact:** Capt Jen Fagan
- Funds Invested by US Air Force: \$60K
- Total 2018 IRT Missions: 3



U.S. AIR FORCE RESERVE

- **Program Manager:** Maj Michael McDonald
- Funds Invested by Air Force Reserve: \$2.1M
- Total 2018 IRT Missions: 11



AIR NATIONAL GUARD

- **Program Manager:** Capt Jen Fagan
- Funds Invested by Air National Guard: \$6.5M
- Total 2018 IRT Missions: 17



MR. MARK GANDOLFI,
SUPERINTENDENT OF
THE WEST VIRGINIA
SCHOOL FOR THE
DEAF AND THE BLIND

“THE SERVICE
MEMBERS THAT
CAME AND
SUPPORTED OUR
MISSION ARE SOME
OF THE FINEST
INDIVIDUALS THAT I
HAVE HAD THE
PLEASURE TO KNOW.”

Speaking at the Joint
Workshop for
Operational Mission
Planners

September 2018

Field Stories



Photo | Senior Master Sgt. Charles Delano

IRT Mission: Operation Empower Health, Savannah/Garden City

Spring, 2018 | Georgia



Photo | Staff Sgt. Caila Arahood

This flagship IRT mission brought together service members from all branches of the military to deliver no cost medical, dental, optometry, and veterinary services to thousands of residents from the Savannah and Garden City, Georgia communities. This mission embodied the spirit and intent of IRT, joining individuals and organizations across disciplines, geographical locations, and military services to yield positive results for all involved. Savannah's lead planner, Mr. Adam Walker, explains that, while Savannah is a military community, with the 165th Airlift Wing, Hunter Army Airfield and Fort Stewart located in the immediate area, many members of the community have never interacted with service members personally. Mr. Walker believes that this partnership left a lasting positive impression of the military with his local community. In a recent interview he explained, "Anyone who needed the service could have stood in line and received it, no questions asked. Nobody was asking for IDs, pay stubs, or residency verification... that builds trust and makes the community understand that you're here for the right reasons and to do the right thing."

HIGHLIGHTS

Joint & Total Force:
All Services &
Components

Community Partner:
St. Joseph's/Candler
Health System

10,000+ training
requirements
accomplished in 14
days

**Master Sgt.
Terrance Woods,
Georgia Air
National Guard**

"One of the benefits to attending this exercise is the joint training aspect. Being able to work not only with other Air National Guard units, but also other military branches to serve a great cause is rewarding."

Field Stories

Photo | Lance Cpl. Tessa Watts

IRT Mission: Old Harbor

Summer, 2018 | Alaska



Photo | Lance Cpl. Tessa Watts

In August 2018, service members from the Marine Corps Reserve completed a six-year runway extension project in Old Harbor, Alaska. According to Mr. Rick Berns, the Mayor of Old Harbor, this project is just one component of a multi-stage development plan. “We’re trying to build more infrastructure. We realize that a lot of people are leaving our community because of a lack of opportunity, and it’s our goal to provide opportunities so our young people can stay here and work.” Not only did this project benefit the local economy, it also created a positive and lasting relationship between the community and the US military. Service members working on the project became close friends with the local community, and pitched in their spare time to help with other community projects, such as repainting Old Harbor’s church. “Having the Marines in Old Harbor was truly a blessing,” said Cynthia Berns, Vice President of Community and External Affairs with the Old Harbor Native Corporation. “We built a wonderful friendship with so many service members that came to help in our community.”

HIGHLIGHTS

Joint & Total Force: USMC Reserve

Community Partners: City of Old Harbor & Old Harbor Native Corporation

Service Members completed a six-year runway construction project

Chief Warrant Officer 3 John Peskuski, Marine Wing Support Squadron 473

“This project was not only important to the community of Old Harbor, it was important to the Marine Corps because we were able to train Marines for what they could possibly face overseas in combat.”

Field Stories

Courtesy Photo | New York National Guard

IRT Missions: Ola de Esperanza Sanadora and Habitat for Humanity Project Quintana

Summer, 2018 | Puerto Rico



Photo | Staff Sgt. Bethany Rizor

A year after Hurricane Maria devastated Puerto Rico, 200 service members came to this US territory to provide no cost medical and construction services to local residents as part of two IRT missions. Ola de Esperanza Sanadora, whose name translates to “healing waves of hope,” provided medical, dental and optometry care to assist local authorities in addressing underserved community health needs while performing joint humanitarian operations. In total, 8,500 procedures were performed and 3,845 patients were seen for an equivalent of approximately \$1,073,000 in patient care. According to Tech Sgt. Jennifer Miszewski of the 110th Attack Wing, service members took pride in helping the residents of Puerto Rico. “It is an honor to be able to help them in a time of serious need,” she said. Simultaneously, Habitat for Humanity Project Quintana assisted in building a triplex designed to resist hurricanes in the Quintana neighborhood of San Juan. “It is a truly wonderful and rewarding experience,” said Maj. Dan Colomb, the detachment leader for this mission from the 204th Engineer Battalion. “You can certainly see the devastation a year later, and knowing that we can meet our training objectives while at the same time, give back to one of our communities is terrific.”

HIGHLIGHTS

**Joint & Total Force:
Army & Air National
Guard, Army & Navy
Reserve, & Active Navy**

**Community Partners:
ASSMCA and Habitat for
Humanity**

**Over 300 Service
Members provided
over \$1 million in
patient care and
assisted in building a
triplex**

**Senior Airman
Hildebrando Duarte,
108th Air Refueling
Wing**

“A lot of people here cannot afford health insurance, especially after the hurricane. What we are providing them is a no-charge health care, so it’s great for the community.”

Field Stories

Photo | Master Sgt. Stephen Schester

IRT Mission: Camp Kamassa

Summer, 2018 | Mississippi



Courtesy Photo

The IRT program began construction of Camp Kamassa in April 2018. During this multi-year mission, the IRT program will assist in building the first special needs camp in Crystal Springs, Mississippi, for the Mississippi's Toughest Kids (MTK) Foundation. Kamassa, a Choctaw word meaning "tough and perseverant," describes the ones the camp serves—children living with disabilities, life-threatening illnesses, or other hardships. This IRT mission brings together service members from the Air Force Reserve and Air National Guard to train on mission-essential tasks, including construction, dirt work, engineering, plumbing, and pest management. The myriad of construction training opportunities at Camp Kamassa makes it an ideal mission for IRT. Military engineers are able to develop a variety of skills, including the ability to manufacture structures from wilderness environments during overseas contingency operations. "We like to get projects that cover all components of construction," said Chief Master Sergeant Todd Jones, IRT Project Manager assigned to Air Force Reserve Command, "and IRT will be involved in all aspects of constructing Camp Kamassa from cradle to grave."

HIGHLIGHTS

**Joint & Total Force:
Air Force Reserve &
Air National Guard**

**Community Partner:
Mississippi's Toughest
Kids Foundation**

**Provided Service
Members with hands-
on, multi-trade
construction
experience**

Mrs. Mary Kitchens, MTK Foundation

"Thanks to the IRT program, thousands of children will have a camp designed to meet their unique medical needs while giving them a camp experience filled with fun, adventure, and discovery."

Field Stories

Photo | Airman Cameron Lewis

IRT Mission: Alabama Wellness

Summer, 2018 | Alabama



Photo | Staff Sgt. Jared Rand

The 75th Combat Support Hospital, an Army Reserve unit based in Tuscaloosa, Alabama, led the Alabama Wellness IRT mission in May and June 2018 with participation from all branches of the military. This civil-military partnership, based in Monroeville and Thomasville, Alabama, proved valuable to both military participants and community members. According to CPT Joshua Muncy of the 75th Combat Support Hospital, an IRT mission like Alabama Wellness “may be one of the only times a junior leader will get to experience operational training.” In addition, more than 30 local organizations and one hundred sixty-five volunteers participated in this mission. Local businesses donated thousands of bottles of water, and local health organizations offered additional medical services, such as prenatal care and HIV testing. This event met a significant need in the community, as Mr. Sam Schjott, manager of Monroeville Alabama Power, and leader of the Monroeville community’s partnership efforts, explained. “This is a poor, rural community. We have an 81% free and reduced lunch rate in the county. We have a dire need for some of these services.”

HIGHLIGHTS

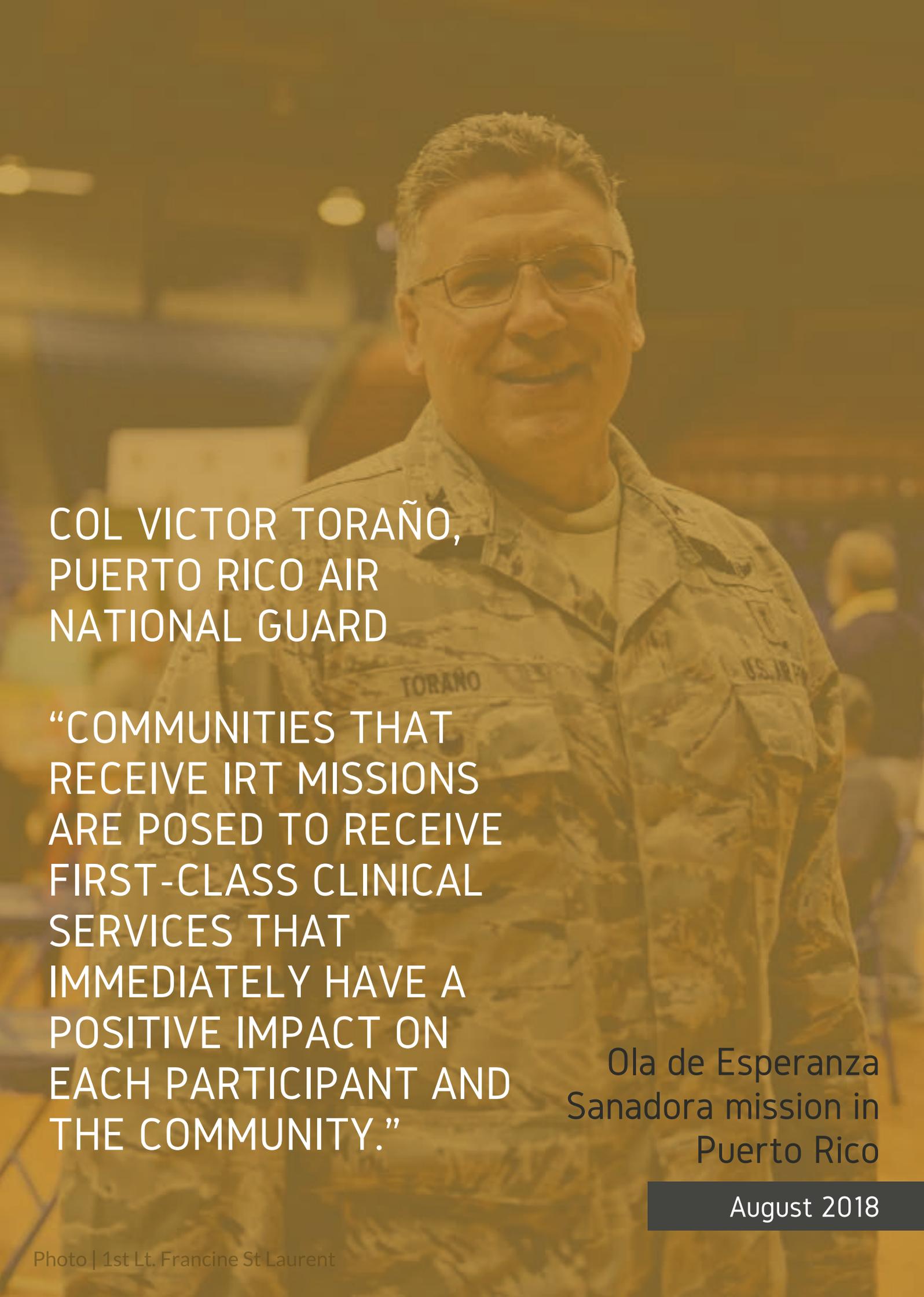
**Joint & Total Force:
Army, Navy, & Air Force
Reserve, Active Navy, &
Air National Guard**

**Community Partner:
Monroeville Alabama
Power**

**3,548 total patient
encounters, 5,855
hours of training,
and \$900,000 total
estimated services
provided to the
community**

**Lt Col Patrice
Walgenbach,
115th Fighter Wing**

“This mission allowed our military members to train on things that they don’t always get a chance to train on, making them more prepared for a deployment.”



COL VICTOR TORAÑO,
PUERTO RICO AIR
NATIONAL GUARD

“COMMUNITIES THAT
RECEIVE IRT MISSIONS
ARE POSED TO RECEIVE
FIRST-CLASS CLINICAL
SERVICES THAT
IMMEDIATELY HAVE A
POSITIVE IMPACT ON
EACH PARTICIPANT AND
THE COMMUNITY.”

Ola de Esperanza
Sanadora mission in
Puerto Rico

August 2018



2018 JOINT WORKSHOP FOR OPERATIONAL MISSION PLANNERS

In September, 85 mission planners from all Services were brought together for the third annual Joint Workshop for Operational Mission Planners, a collaborative forum for training, partnership, and information sharing to support successful execution of missions. OSD conducted its second IRT awards ceremony for both Service Members and Community Members. At the end of the workshop, mission planners gained a stronger understanding of IRT, their roles and responsibilities, and available tools and resources for mission success. Several attendees reported using the workshop briefings and videos to train other Service Members and improve skills in IRT mission implementation, such as effective coordination with communities.

Below: Participants attending the 2018 Joint Workshop for Operational Mission Planners





2018 Highlights



ARMY RESERVE

540 service members trained

9 new housing units

METS include Medical, Logistics, Engineering and CE

Cut and shaped **2,830** linear feet of the I&M Michigan Canal

15,500 Medical, Dental and Optometry patients



ARMY NATIONAL GUARD

498 guardsmen trained

21 ARNG Units

7,823 training days

8,000+ patients seen



NAVY RESERVE

760 Sailors trained

16 NR Units

10,600 training days



MARINE CORPS RESERVE

308 Marines trained

Finished Old Harbor Runway Extension – **6 yr Joint** service project

5,407 training days



AIR FORCE RESERVE COMMAND

454 service members trained

\$1,855,875 total CE value to communities

9,879 Air Force training requirements

3,348 medical patients

35,646 training hours

21,192 medical procedures

\$1,484,792 total medical value to communities

1,200 hours in airlift training



AIR NATIONAL GUARD

1,596 service members trained

\$3,700,000 total CE value to communities

1,427 training presentations

29,378 medical patients

19,819 Air Force training requirements

88,923 medical procedures

55,179 hrs of ANG-specific training

9 new housing units, **10,200 sqft**

\$10,423,999 total medical value to communities

4,000 sqft demolition

INVITATION



IRT affords an opportunity to deliver real-life, rigorous training for Service Members while benefiting their fellow Americans. Visit our website and contact your Service program manager to learn more. Join us!

irt.defense.gov | osd.irt@mail.mil

 @IRTsWIN

 @IRTsWIN

Below: Military and community members at the Tinian Health Clinic Mission

